

<b>Efficiency Review – opportunities taken forward for further development in Phase 1</b>	
<b>Service</b>	<b>Commentary</b>
A&C	Preventing a crisis or escalation of need for our residents to enable them to live independently and safely for longer without formal support
A&C	How many additional residents could benefit from reablement (inc. admission avoidance)?
A&C	How many residents could be supported outside of residential care?
A&C	Could more residents with a life-long disability be more independent in the future?
A&C	Can we manage and mitigate external provider cost pressures through negotiation and market strategies and contract management? Can we better manage the market through a different and more strategic approach to commissioning?
A&C	Is there an opportunity to grow our internal provision to supplement the external commissioned market?
CFS	Prevention and Early Intervention keeping CYP and families together and safe outside of our care
CFS	Can we manage and mitigate external provider cost pressures through negotiation and market strategies and contract management? Can we better manage the market through a different and more strategic approach to commissioning?
CFS	How many additional CYP could be supported in our care in an internal family-based placement?
CFS	Is there an opportunity to manage and commission the external fostering market to support CYP with complex needs outside of residential?
CFS	Can we identify CYP in family-based placements who are at risk of a carer breakdown and prevent a breakdown and escalation into residential?
CFS	Could more CYP achieve reunification pre-18? (excluding SGO, adoption and CAO)
Public Health	Is there an opportunity to maximise the impact of our public health grants?

E&T	Can we support more CYP to receive ITT? Is there an opportunity to manage the market differently?
E&T	Review of how we deliver our placed based services?
Whole Council	Better managing our procurement spend through taking a strategic approach to third party spend
Whole Council	Target Operating Model inc. Efficiency and Effectiveness of the Council
Whole Council	Optimising the Council's estate portfolio so that it matches actual service delivery needs and is operated at a cost in line with other high performing Councils.
Whole Council	Maximising our income